FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2008

Michigan Department of Treasury 496 (02/06)

Auditing Procedures Report
Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.

Loca	Unit	of Gov	emment Type	•			Local Unit Nar	ne		County
☐County ☐City ☒Twp ☐Village			☐Other		Township of Clyde		Allegan			
	Fiscal Year End Opinion Date				<u> </u>	Date Audit Report Subr	mitted to State	-		
March 31, 2008 July 2, 2008					8		July 8, 2008			
We a	Ve affirm that:									
We a	re œ	ertifie	d public ac	countants	licensed to pr	actice in M	lichigan.			
	We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).									
	YES	2	Check ea	Check each applicable box below. (See instructions for further detail.)						
1.	X				nent units/funds				financial state	ements and/or disclosed in the
2.	X							unit's unreserved fund I budget for expenditure		estricted net assets
<b>3</b> .	×		The local	unit is in c	compliance with	h the Unifo	orm Chart of	Accounts issued by the	Department of	of Treasury.
4.	$\times$		The local	unit has a	dopted a budg	et for all re	equired funds			
5.	X		A public h	earing on	the budget wa	s held in a	accordance w	rith State statute.		
6.	X		The local	unit has n	_	Municipal	Finance Act,	an order issued under	the Emergen	cy Municipal Loan Act, or
7.	X		The local	unit has n	ot been delinq	uent in dis	tributing tax i	evenues that were coll	ected for ano	ther taxing unit.
8.	X		The local	unit only h	nolds deposits/	investmer	nts that compl	y with statutory require	ments.	
9.	×							that came to our atten sed (see Appendix H of		d in the <i>Bulletin for</i>
10.	X		that have	not been	previously com	nmunicate	d to the Local		rision (LAFD).	luring the course of our audit If there is such activity that has
11.	X		The local	unit is free	e of repeated o	omments	from previous	s years.		
12.	X		The audit	opinion is	UNQUALIFIE	D.				
13.	X				omplied with G g principles (G		or GASB 34 a	s modified by MCGAA	Statement #7	and other generally
14.	X		The board	d or counc	il approves all	invoices p	nor to payme	ent as required by chart	ter or statute.	
15.	X		To our kn	owledge,	bank reconcilia	ations that	were reviewe	ed were performed time	ely.	
incl des	uded cripti	in to on(s	his or any ) of the aut	other aud hority and	norities and co dit report, nor for commission statement is c	do they o n.	btain a stand	d-alone audit, please e	oundaries of enclose the n	the audited entity and is not ame(s), address(es), and a
We	hav	e en	closed the	following	g:	Enclosed	Not Requir	ed (enter a brief justification	on)	
Fina	ancia	al Sta	itements	_		$\boxtimes$				
The	e lette	er of	Comments	and Reco	ommendations	$\boxtimes$				
Oth	er (D	escrib	e)				N/A			
			Accountant (Fi Kusterer &	,	 C.	•		Telephone Number 989-894-1040		
	Street Address							City	State	Zip
512 N. Lincoln, Suite 100, P.O. Box 686 Bay City MI 48707					48707					
Auth	Authorizing CPA Signature					inted Name License Number flark J. Campbell 1101007803				

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### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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### INDEPENDENT AUDITOR'S REPORT

July 2, 2008

To the Township Board Township of Clyde Allegan County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Clyde, Allegan County, Michigan as of and for the year ended March 31, 2008, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Clyde's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Clyde, Allegan County, Michigan as of March 31, 2008, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2008

The Management's Discussion and Analysis report of the Township of Clyde covers the Township's financial performance during the year ended March 31, 2008.

### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at March 31, 2008, totaled \$1,272,901.55 for governmental activities.

Overall revenues were \$555,444.79 from governmental activities. Governmental activities had a \$87,633.50 decrease in net assets.

We did not incur any new debt during the year.

### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Township are reported as governmental activities. This includes the General Fund, the Cemetery Perpetual Care Fund, and the Current Tax Collection Fund.

# CONDENSED FINANCIAL INFORMATION For the year ended March 31, 2008

	Total	Total
	Governmental	Governmental
	Activities	Activities
	2007	2008
O	4.045.070	0.40.450
Current Assets	1 015 872	949 150
Capital Assets	<u>347 513</u>	323 752
Total Assets	1 363 385	1 272 902
Current Liabilities	2 850	_
Non-current Liabilities	2 000	- -
Total Liabilities	2 850	<del></del>
Net Assets:		
Invested in Capital Assets	247 542	222 752
Unrestricted	347 513	323 752
Omestricled	1 013 022	949 150
Total Net Assets	1 360 535	1 272 902
	Total	Total
	Governmental	Governmental
	Activities	Activities
_	2007	2008
Program Revenues:		
Fees and Charges		
for Services	46 234	60 386
Operating Grants and Contributions		0.700
General Revenues:	-	6 700
Property Taxes	268 223	270 607
State Revenue Sharing	158 019	159 118
Interest	38 207	43 156
Miscellaneous	22 997	15 477
Total Revenues	533 680	<u>555 444</u>
Program Expenses:		
Legislative	19 328	27 002
General Government	112 150	111 722
Public Safety	166 829	196 091
Public Works	146 274	308 262
Total Expenses	444 581	643 077
Increase in Net Assets	89 099	(87 633)
Net Assets, April 1	1 271 436	<u>1 360 535</u>
Net Assets, March 31	<u>1 360 535</u>	1 272 902

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2008

### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund and the Cemetery Perpetual Care Fund.

### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Net Assets: The Township's combined net assets decreased \$87,633.50 during the year ended March 31, 2008, totaling \$1,272,901.55.

### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

General Fund: This fund pays for most of the Township's governmental services with total expenditures of \$619.316.56.

Cemetery Fund: This fund is used to record revenues and expenses for maintaining and operating Pearl Cemetery.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$1,450.00 in capital assets.

The Township has no long-term debt as of March 31, 2008.

### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income. We continue to grow in taxable values with little demand for infrastructure, except good roads, where available.

### **CONTACTING THE TOWNSHIP'S MANAGEMENT**

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact Chris McKellips, Township Clerk, or Robert Larsen, Township Treasurer, during regular business hours.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2008

	Governmental Activities
ASSETS:	
CURRENT ASSETS: Cash in bank	897 736 84
Accounts receivable	9 040 77
Taxes receivable	42 372 21
Total Current Assets	949 149 82
NON-CURRENT ASSETS:	
Capital Assets	591 524 00
Less: Accumulated Depreciation	(267 772 27)
Total Non-current Assets	<u>323 751 73</u>
TOTAL ASSETS	<u>1 272 901 55</u>
LIABILITIES AND NET ASSETS:	
LIABILITIES:	
CURRENT LIABILITIES	<del></del>
Total Current Liabilities	
NON-CURRENT LIABILITIES	
Total Non-current Liabilities	
Total Liabilities	<del>-</del>
NET ASSETS:	
Invested in Capital Assets, Net of Related Debt	323 751 73
Unrestricted	949 149 82
Total Net Assets	1 272 901 55
TOTAL LIABILITIES AND NET ASSETS	1 272 901 55

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended March 31, 2008

		Program Revenue		Governmental Activities
	Expenses	Charges for Services	Operating Grants and Contributions	Net (Expense) Revenue and Changes in Net Assets
FUNCTIONS/PROGRAMS				
Governmental Activities:				
Legislative	27 001 58	-	-	(27 001 58)
General government	111 722 30	21 214 81	-	(90 507 49)
Public safety	196 091 72	14 814 00	6 700 00	(174 577 72)
Public works	_ <u>308</u> 262 69	<u>24 357 58</u>	<del>-</del>	<u>(283 905 11)</u>
Total Governmental Activities	643 078 29	60 386 39	6 700 00	(575 991 90)
General Revenues:				
Property taxes				270 607 30
State revenue sharing				159 118 19
Interest				43 155 98
Miscellaneous				<u>15 476 93</u>
Total General Revenues				488 358 40
Change in net assets				(87 633 50)
Net assets, beginning of year				1 360 535 05
Net Assets, End of Year				1 272 901 55

### BALANCE SHEET – GOVERNMENTAL FUNDS March 31, 2008

	General	Other Funds	Total
<u>Assets</u>			
Cash in bank	879 786 56	17 596 75	897 383 31
Accounts receivable	2 340 77	-	2 340 77
Taxes receivable	42 372 21	-	42 372 21
Due from other funds	353 53	-	353 53
Due from other units	<u>6 700 00</u>		6 700 00
Total Assets	931 553 07	17 596 75	949 149 82
Liabilities and Fund Equity			
Liabilities:	-	-	-
Total liabilities		-	-
Fund equity:			
Fund balances:			
Unreserved:		.= =-	
Undesignated	931 553 07	<u>17 596 75</u>	949 149 82
Total fund equity	931 553 07	<u>17 596 75</u>	949 149 82
Total Liabilities and Fund Equity	931 553 07	17 596 75	949 149 82

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2008

### TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

949 149 82

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost Accumulated depreciation 591 524 00

(267 772 27)

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

1 272 901 55

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended March 31, 2008

_	General	Other Funds	Total
Revenues:	070 007 00		070 607 20
Property taxes	270 607 30	-	270 607 30
Licenses and permits	1 284 60	-	1 284 60
Federal grant	6 700 00	-	6 700 00
State revenue sharing	159 118 19	-	159 118 19
Charges for services - PTAF	20 014 81	-	20 014 81
Charges for services - other	35 987 00	1 800 00	37 787 00
Interest	42 718 75	437 23	43 155 98
Special assessments	1 299 98	-	1 299 98
Miscellaneous	<u>15 476 93</u>		<u>15 476 93</u>
Total revenues	<u>553 207 56</u>	2 <u>237 23</u>	555 444 79
Expenditures:			
Legislative:			
Township Board	27 001 58	-	27 001 58
General government:			
Supervisor	16 829 18	-	16 829 18
Elections	4 968 13	-	4 968 13
Assessor	21 822 21	-	21 822 21
Clerk	19 741 94	-	19 741 94
Board of Review	2 779 01	-	2 779 01
Treasurer	18 051 74	-	18 051 74
Building and grounds	15 040 98	_	15 040 98
Cemetery	8 236 45	_	8 236 45
Public safety:			
Ambulance	16 166 49	-	16 166 49
Fire protection	121 180 27	-	121 180 27
Police protection	14 680 12	_	14 680 12
Zoning inspector	2 259 96	-	2 259 96
Planning and zoning	20 845 81	_	20 845 81
Public works:	200,00.		200.001
Highways and streets	287 318 48		287 318 48
Street lights	2 012 78		2 012 78
Sanitation	18 931 43	_	18 931 43
Capital outlay	1 450 00		1 450 00
Total expenditures	619 316 56		619 316 56
Excess of revenues over expenditures	(66 109 00)	2 237 23	(63 871 77)
Fund balances, April 1	997 662 07	<u>15 359 52</u>	1 013 021 59
Fund Balances, March 31	931 553 07	17 <u>596 75</u>	949 149 82

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2008

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

(63 871 77)

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

Depreciation Expense Capital Outlay

(25 211 73) 1 450 00

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

(87 633 50)

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Clyde, Allegan County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Clyde. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Permanent Fund

This fund is used to account for perpetual care of the cemetery.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2007 tax roll millage rate was 5.2122 mills, and the taxable value was \$52,040,208.00.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$1,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings, additions and improvements 5-35 years Equipment 5-25 years

### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### Note 2 – <u>Budgets and Budgetary Accounting</u>

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

#### Note 3 – Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated four banks for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

	Carrying
	Amounts
Total Deposits	<u>897 736 84</u>

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Balances
Insured (FDIC)	400 000 00
Uninsured and Uncollateralized	509 632 03
Total Deposits	909 632 03

The Township of Clyde did not have any investments as of March 31, 2008.

### Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the grater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Township manages its exposure to interest rate risk is by participating in financial institution pooled funds and in mutual funds which hold diverse investments that are authorized by law for direct investments.

#### Concentration of Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The financial institution pooled funds are the mutual funds do not have a rating provided by a nationally recognized statistical rating organization.

The investment policy of the Township contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by Michigan law.

### **Custodial Credit Risk**

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Michigan law and the Township's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits.

### NOTES TO FINANCIAL STATEMENTS March 31, 2008

### Note 3 - Deposits and Investments (continued)

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Michigan law and the Township's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for investments. With respect to investment, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities though the use of mutual funds or government investment pools.

### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

	Balance 4/1/07	Additions	Deletions	Balance 3/31/08
Land	24 475 00	-	-	24 475 00
Buildings	110 158 00	-	-	110 158 00
Equipment	455 441 <u>00</u>	1 450 00		<u>456 891 00</u>
Total	590 074 00	1 450 00	-	591 524 00
Accumulated Depreciation	(242 560 54)	(25 211 73)		(267 772 27)
Net Capital Assets	<u>347_513 46</u>	(23 761 73)		<u>323 751 73</u>

#### Note 5 - Pension Plan

The Township does not have a pension plan.

### Note 6 – Deferred Compensation Plan

The Township does not have a deferred compensation plan.

#### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 - Building Permits

The Township of Clyde does not issue building permits.

### Note 9 - Interfund Receivables and Payables

Fund	Interfund <u>Receivable</u>	Fund	Interfund Payable
General	<u>353 53</u>	Current Tax Collection	353 53
Total	<u>353 53</u>	Total	<u>353 53</u>

### BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended March 31, 2008

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:	<u> </u>	Budget	Actual_	(Onder)
Property taxes	263 000 00	263 000 00	270 607 30	7 607 30
Licenses and permits	1 200 00	1 200 00	1 284 60	84 60
Federal grant	-	-	6 700 00	6 700 00
State revenue sharing	157 700 00	157 700 00	159 118 19	1 418 19
Charges for services - PTAF	14 000 00	14 000 00	20 014 81	6 014 81
Charges for services - other	13 400 00	13 400 00	35 987 00	22 587 00
Interest	1 100 00	1 100 00	42 718 75	41 618 75
Special assessments	-	-	1 299 98	1 299 98
Miscellaneous	19 550 00	<u>19 550 00</u>	15 <u>476 93</u>	(4 073 07)
Total revenues	469 950 00	<u>469 950 00</u>	<u>553 207 56</u>	<u>83 257 56</u>
Expenditures:				
Legislative:				(4.500.40)
Township Board	34 200 00	31 600 00	27 001 58	(4 598 42)
General government:	40.050.00	40.050.00	10 000 10	(4.000.00)
Supervisor	18 050 00	18 050 00	16 829 18	(1 220 82)
Elections	6 100 00	6 100 00	4 968 13 21 822 21	(1 131 87)
Assessor Clerk	23 650 00 21 100 00	23 650 00 21 000 00	19 741 94	(1 827 79)
Board of review	2 750 00	2 850 00	2 779 01	(1 258 06) (70 99)
Treasurer	20 200 00	20 200 00	18 051 74	(2 148 26)
Building and grounds	19 100 00	19 100 00	15 040 98	(4 059 02)
Cemetery	15 900 00	15 900 00	8 236 45	(7 663 55)
Public safety:	10 300 00	10 900 00	0 200 40	(7 000 00)
Ambulance	13 750 00	16 250 00	16 166 49	(83 51)
Fire protection	129 700 00	129 700 00	121 180 27	(8 519 73)
Police protection	20 850 00	20 850 00	14 680 12	(6 169 88)
Zoning inspector	7 500 00	7 500 00	2 259 96	(5 240 04)
Planning and zoning	22 350 00	22 350 00	20 845 81	(1 504 19)
Public works:	22 000 00	22 000 00	25 0 10 01	(100110)
Highways and streets	287 900 00	287 900 00	287 318 48	(581 52)
Street lights	2 000 00	2 100 00	2 012 78	(87 22)
Sanitation	20 840 00	20 840 00	18 931 43	(1 908 57)
Capital outlay	102 500 00	102 500 00	1 450 00	<u>(101 050 00)</u>
Total expenditures	<u> 768 440 00</u>	768 440 00	619 316 56	(149 123 44)
Excess (deficiency) of revenues				
over expenditures	(298 490 00)	(298 490 00)	(66 109 00)	232 381 00
Fund balance, April 1	298 490 00	298 490 00	997 662 07	<u>699 172 07</u>
Fund Balance, March 31			931 553 07	<u>931 553 07</u>

# GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2008

Township Poord:	
Township Board: Wages	4 475 00
Supplies	997 00
Professional services	5 421 53
Printing and publishing	280 67
Insurance	7 408 00
Payroll taxes	8 279 38
Miscellaneous	140 00
Missonariosas	27 001 58
Supervisor:	
Salary	16 450 00
Miscellaneous	<u>379 18</u>
	<u>16 829 18</u>
Elections:	
Salaries	2 006 50
Supplies	187 18
Professional services	2 055 97
Printing and publishing	540 98
Miscellaneous	<u>177 50</u>
	4 968 13
Assessor:	
Contracted services	16 495 67
Professional services	805 00
Transportation	3 057 11
Miscellaneous	1 464 43
	21 822 21
Clarky	
Clerk: Salary	10.075.00
Supplies	18 875 00
Miscellaneous	763 81
Miscendifecus	<u>103 13</u> 19 741 94
Board of Review:	
Wages	1 800 00
Supplies	439 42
Miscellaneous	539_59
	277901
Treasurer:	
Salary	17 950 00
Supplies	101 74
	18 051 74
Duilding and grounds:	
Building and grounds: Contracted services	==
Insurance	1 197 84
Utilities	5 728 00
	1 604 01
Repairs and maintenance	2 481 71
Supplies	4 029 42
	15 040 98

### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2008

Compton	
Cemetery:	0.205.00
Wages Contracted services	2 325 00
	1 130 00
Repairs and maintenance Miscellaneous	4 775 00
Miscellarieous	645
	<u>8 236 45</u>
Ambulance:	
Wages	705 00
Contracted services	1 <u>5 461 49</u>
	16 166 49
Fire protection.	
Fire protection:	05.444.00
Wages	35 144 00
Contracted services	48 905 00
Insurance	12 128 00
Utilities	1 397 88
Repairs and maintenance	6 201 07
Supplies	14 973 01
Miscellaneous	<u>2 431 31</u>
	121 180 27
Police protection:	
Ordinance enforcer	7 140 00
Contracted services	
Continuoted Services	7 540 12 14 680 12
	14 000 12
Zoning Inspector	2 259 96
Planning zoning:	
Wages	9 700 00
Professional services	8 762 31
Printing and publishing	2 038 40
Supplies	345 10
Cupplies	20 845 81
Highways and streets:	
Contracted services	<u>287 318 48</u>
Street lighting:	
Utilities	2.012.70
Ountes	201278
Sanitary landfill:	
Salaries and wages	3 760 00
Maintenance and repair	14 135 40
Miscellaneous	1 036 03
	18 931 43
Capital outlay	<u>1 450 00</u>
Total Expenditures	040.040.50
Total Experiultures	619 316 56

### BALANCE SHEET – PERMANENT FUND March 31, 2008

	Cemetery Perpetual Care
<u>Assets</u>	
Cash in bank	17 596 75
Total Assets	17 596 75
Liabilities and Fund Balances	
Liabilities	
Fund balances:	
Reserved	<u>17 596 75</u>
Total Liabilities and Fund Balances	17 <u>596 75</u>

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - PERMANENT FUND Year ended March 31, 2008

	Cernetery Perpetual Care
Revenues: Charges for services Interest	1 800 00 437 23
Total revenues	2 237 23
Expenditures – Cemetery	
Excess (deficiency) of revenues over expenditures	2 237 23
Fund balance, April 1	
Fund Balance, March 31	17 596 75

# CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year ended March 31, 2008

Assets	Balance 4/1/07	Additions	<u>Deductions</u>	Balance 3/31/08
Cash in Bank	184 93	1 529 390 00	1 529 221 40	353 53
<u>Liabilities</u>				
Due to General Fund Due to others	184 93	261 954 16 1 267 435 84	261 785 56 1 267 435 84	353 53 
Total Liabilities	<u> 184 93</u>	1 529 390 00	1 529 221 40	353 53

### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 PO. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

### AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

July 2, 2008

To the Township Board Township of Clyde Allegan County, Michigan

We have audited the financial statements of the Township of Clyde for the year ended March 31, 2008. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES

We conducted our audit of the financial statements of the Township of Clyde in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Clyde Allegan County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

### **SEGREGATION OF DUTIES**

The Township's system of internal control is affected by the size of staff that it can employ.

The ultimate accounting system would include enough employees to completely segregate all aspects of each transaction. Different departments or individuals would handle: transaction authorization, transaction execution, asset handling, recording of transactions, review of transactions and subsequent control of assets.

The Township cannot enact a complete segregation of all aspects of each transaction due to the nature of local units of government. The "cost to benefit" relationship also would not justify a complete segregation of all duties.

We recommend that the Township Board Members understand these circumstances when performing their oversight responsibilities.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2008.

### SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Campbell, Kustuu & Co., P.C.
CAMPBELL, KUSTERER & CO., P.C.
Certified Public Accountants